

Community Benefit Report & Plan

Community Memorial Hospital – Ojai

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Accounting and Reporting Systems Section
Sacramento, California

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About Community Memorial Healthcare

Community Memorial Healthcare is a nonprofit, independent health system serving the health needs of Ventura County residents. Our organization was established in 2005 when Community Memorial Hospital in Ventura merged with Ojai Valley Community Hospital, and it is comprised of these two hospitals along with primary and specialty care Health Centers across our service area.

Mission

To heal, comfort, and promote health in the communities we serve. We are here for our patients and each other.

Vision

To be an indispensable community treasure as the regional integrated health system of choice for patients, staff, physicians, and our community.

Values

Caring, integrity, excellence, accountability, and transparency.

Community Memorial Hospital – Ojai

Built in 1960, Community Memorial Hospital – Ojai joined the Community Memorial Healthcare family in 2005. Backed by the extensive capabilities of its sister hospital in Ventura, Community Memorial Hospital – Ojai is an essential rural healthcare resource. Residents of the Ojai Valley count on the hospital for inpatient and outpatient care. The hospital has a 24-hour Emergency Department, on-site imaging and laboratory services, plus skilled nursing and rehab services in our Continuing Care Center. The relationship with Community Memorial Hospital – Ventura allows for seamless transfer of patients when a higher or more specialized level of care is needed. Community Memorial Hospital – Ojai is licensed by the California Department of Health Services and is nationally accredited by DNV Healthcare as a critical access hospital.

Awards and Recognition

Community Memorial Hospital – Ojai received the following awards and recognitions.

Centers for Medicare and Medicaid Services, 5-Star Designation

Community Memorial Continuing Care Center, located on the campus of Community Memorial Hospital – Ojai, has earned a five-star rating, the highest ranking possible, from the Centers for Medicare & Medicaid Services (CMS). The Continuing Care Center is the only skilled nursing facility in the Ojai Valley to receive this prestigious designation.

The CMS Care Compare Quality Rating System was developed to help patients, caregivers, and family members easily compare skilled nursing facilities, identify areas to ask more about, and ultimately find the best fit for themselves or their loved one.

Det Norske Veritas, Inc. Accreditation

DNV accreditation addresses regulatory requirements for hospitals, such as US Government's Centers for Medicare and Medicaid (CMS) and provides guidance and best practices for

delivering patient-centered care.

- DNV Accredited, Critical Access Hospital (2023 – 2026)
- ISO Certification (2023 – 2026)

[American College of Radiology \(ACR\)](#)

The ACR Accreditation is recognized as the gold standard in medical imaging, and means that our facilities have met the highest standards for quality and safety, our staff and physicians meet qualification standards to perform your procedure and interpret your results, and our program undergoes regular, rigorous evaluation.

- CT Accreditation (2023 – 2027)
- Mammography Accreditation (2024 – 2027)

[Laboratory Accreditation \(2025-2027\)](#), College of American Pathologists

Governance

As a community-owned, not-for-profit organization, we are not backed by a corporate or government entity, nor do we answer to shareholders. Rather, we depend on and answer to the communities we serve. We are guided by a diverse Board of Trustees that represents a cross section of leaders in our community. They are responsible for governing Community Memorial Healthcare with a focus on what is best for our citizenry.

Board of Trustees

William Kearney, *Chair*
David Fukutomi, *Vice Chair*
Gary L. Wolfe, *Treasurer*
F. Ted Muegenburg, Jr., *Secretary*
Richard R. Rush, PhD, *Immediate Past Chair*
Neil Canby, MD
Debbie Golden, *Community Memorial Foundation Board President*
Lydia Hopps
Chris Johnson, MD
Jeffrey W. Loeb
Judith Hale Norris
Liz H. Pavlov
Michael Salehpour, MD
Alison Shuman, MD
Monica White
Linda Wilson, *Auxiliary President*
Celina L. Zacarias

Mick Zdeblick, President & Chief Executive Officer

Community Health Committee

Our Community Health Committee was established by the Board of Trustees to promote, protect, and enhance the health and wellbeing of the community served by Community Memorial Healthcare. The Community Health Committee reviews community needs and makes recommendations to our Board of Trustees on how to best respond to those needs directly and through collaboration with others. The Committee serves as an advisory body to the organization's leadership and provides input and recommendations on matters related to community health and wellbeing in order to advance a vibrantly healthy community. The committee was consulted on the development of the community benefit plan. Community Health Committee members in 2025 include:

Board of Trustee Members

- Lydia Hopps, Community Health Committee Chair
- David Fukutomi, Community Health Committee Past Chair
- Jeffrey W. Loeb
- Celina Zacarias

Community Memorial Foundation Board Member

- Roz Warner, MD

Ojai Valley Hospital Foundation Board Member

- Judith Hale Norris

Chief of Staff (or designee)

- Alison Shuman, MD

Community Memorial Chief Financial Officer

- Jim Corwin

Community Memorial Chief Administrative Officer of Ambulatory Medicine

- Anthony Russell, MD

Community Memorial Chief Marketing & Development Officer

- Jamie Maites

Other stakeholders and advisors with expertise in community health

- Erin Slack, Community Advisory Partner

Ex-officio Members

William Kearney, Board of Trustees Chair

Mick Zdeblick, President & CEO, Community Memorial Healthcare

Adam Thunell, Chief Operating Officer, Community Memorial Healthcare

Evelyn Scott, Director of Wellness

Kristine Supple, Director of Population Health

Commitment to the Community

Our name begins with “Community” for a reason. Our community is everything to us. Community Memorial Healthcare is an independent, community-owned, nonprofit organization dedicated to fostering and preserving the health of those we serve. It’s part of our mission and our culture. That means we work hard to create programs and services that expressly meet the needs identified in the Community Health Needs Assessment (CHNA). It means we hire people who have a stake in the quality of care in our area. It means we answer to the community for our actions, as we are governed by an elected Board of Trustees. And it means we are as dedicated to wellness as we are to healing, offering a wide range of classes, support groups, and holistic services to treat people, mind, body and spirit.

Service Area

Community Memorial Hospital – Ojai, is located at 1306 Maricopa Highway, Ojai, CA 93202, in Ventura County. The hospital shares a service area with Community Memorial Hospital – Ventura. The service area includes 17 ZIP Codes in 10 cities or communities in Ventura County including: Camarillo, Fillmore, Oak View, Ojai, Oxnard, Point Magu, Port Hueneme, Santa Paula, Somis and Ventura.

Service Area Snapshot

Community Indicators	Community Memorial Hospital Ojai Service Area
Population	514,735
Median Household Income	\$87,827
Children and Teens, Ages 0-17	21.8%
Adults, Ages 18-64	60.7%
Seniors, Ages 65 and Older	17.5%
Hispanic or Latino Residents	56.9%
White Residents	41.5%
Black or African American Residents	2.0%
Asian Residents	6.0%
Population Ages 5 and Older with Language Other than English Spoken at Home	45.7%
Does Not Have a High School Diploma	19.6%

Vulnerable Populations

Community Indicators	Ventura County
People Living Below Poverty Level	9.7%
Households Living Below Poverty Level	8.1%
Adults with Disability Living in Poverty	18.3%
Has Health Insurance, Total Population	91.5%
Has Health Insurance, Ages 0-18	97.1%
People with Severe Housing Problems	22.9%
Food Insecurity	10.5%

Community Health Needs Assessment

As part of the Ventura County Community Health Improvement Collaborative (VCCHIC), Community Memorial Healthcare completed a Community Health Needs Assessment (CHNA) in 2025 as required by state and federal law. VCCHIC is a formal, charter-bound partnership of seven health agencies that participated in the development of a joint CHNA report. The agencies that constitute VCCHIC include:

- Adventist Health Simi Valley
- Camarillo Health Care District
- Clinicas Del Camino Real, Inc.
- Community Memorial Healthcare
- Gold Coast Health Plan
- Kaiser Foundation Health Plan
- St. John's Hospital Camarillo, Dignity Health
- St. John's Regional Medical Center, Dignity Health
- Ventura County Health Care Agency Community Health Center
- Ventura County Public Health

The CHNA is a primary tool used by Community Memorial Healthcare to determine its community benefit plan, which outlines how it will give back to the community in the form of healthcare and other community services to address unmet community health needs. The assessment incorporated components of primary data collection and secondary data analysis that focused on the health and social needs of the service area.

Secondary data were collected from local, county, and state sources to present community demographics, social determinants of health, life expectancy, mortality, and disparities. Where available, these data are presented in the context of Ventura County and California, framing the scope of an issue as it relates to the broader community. In addition, the CHNA included community surveys, focus groups and partner listening sessions with community stakeholders to obtain input on health needs, barriers to care and resources available to address the identified health needs. The collected data were used to identify significant community health needs.

Significant Health Needs

The significant health needs identified in the 2025 CHNA are listed below in alphabetical order. These identified significant health needs were analyzed and then prioritized with community input through interviews with representatives from community-based organizations and surveys with community residents.

- Access to health care and social services
- Adolescent health
- Cancer
- Care navigation and caregiving
- Children's health
- Chronic disease
- Community
- Economy

- Education
- Environmental health
- Infectious diseases
- Mental health and mental disorders
- Nutrition, healthy eating and physical activity
- Older adults
- Prevention and safety
- Respiratory diseases
- Sociopolitical environment
- Substance use
- Women's health

Once the CHNA was completed, the Community Memorial Healthcare Community Health Committee met on July 9, 2025 to discuss the significant health needs. The following criteria were used by the committee to determine the significant health needs the hospital will address in the Implementation Strategy:

Existing Infrastructure: There are programs, systems, staff and support resources in place to address the issue.

Established Relationships: There are established relationships with community partners to address the issue.

Ongoing Investment: Existing resources are committed to the issue. Staff time and financial resources for this issue are counted as part of the community benefit effort.

Focus Area: The hospital has acknowledged competencies and expertise to address the issue, and the issue fits with the organizational mission.

The CHNA served as the resource document for the review of significant health needs as it provided data on the scope and severity of issues and included community input on the health needs. The prioritization of significant health needs by the VCCHIC Steering Committee members and community focus group and listening session organization representatives was also taken into consideration. As a result of the review of needs and application of the above criteria, Community Memorial Hospital - Ojai will address the following priority health needs:

- Access to healthcare
- Chronic diseases and healthy lifestyles
- Mental health
- Substance use

The CHNA and Implementation Strategy are available on the hospital website at <https://www.mycmh.org/community-health/community-health-needs-assessment/>. Public comment on the CHNA and Implementation Strategy is encouraged as community input is used to inform and influence this work. To request a hard copy of this document or to share any feedback or comments, please [contact us](#).

Addressing Priority Health Needs

In 2025, Community Memorial engaged in activities and programs that addressed the priority health needs identified in the 2026 – 2028 Implementation Strategy. Community Memorial Hospital – Ojai addressed access to healthcare, chronic diseases and healthy lifestyles, mental health and substance use. Activities and programs that highlight the hospital's commitment to the community are detailed below.

Access to Healthcare

Community Support

Community Memorial participated in community collaborative groups that addressed access to healthcare and social needs in the community. In addition, the hospital supported community organizations through cash and in-kind contributions.

Financial Aid

Following our Financial Assistance Policy, the hospital provided discounted and free health care to qualified individuals.

Transportation Services

Transportation was made available to patients and families having difficulty accessing care. Additionally, taxi vouchers and Uber Health were utilized to transport Recuperative Care patients to and from medical appointments.

Chronic Diseases and Healthy Lifestyles

Community CPR and First Aid

Community CPR and first aid classes provided 472 community residents with life-saving education and training. Hospital employees staffed the first-aid tent at the Ojai Valley Music Festival.

Community Support

Community Memorial participated in community collaborative groups that addressed chronic diseases and healthy lifestyles. In addition, the hospital supported community organizations through cash and in-kind contributions.

Health Education and Outreach

Health education sessions were offered free of charge and covered a wide range of topics related to preventive care, healthy lifestyles, disease prevention and management. A total of 68 individuals participated in the following seminars:

- Cardiovascular disease prevention
- Nutrition Tips for Health
- The Aging Spine—Signs, Symptoms and Cause

Health and wellness information and resources were shared at the Ojai Valley Inn Wellness Fair. Balance assessments were provided.

The hospital provided an online subscription available to the community to access health information on prevention and treatment topics.

Wise & Well

A free online program that provided social media messages, an e-newsletter and podcasts with health information, healthy recipes and community resources. The podcast and newsletter reached 43,903 community residents in 2025.

Mental Health and Substance Use

Community Support

Community Memorial participated in community collaborative groups that addressed mental health and substance use across the life span. In addition, the hospital supported community organizations through cash and in-kind contributions.

Health Education and Outreach

Health education sessions were offered free of charge and covered a wide range of topics related to mental health and substance use.

Outpatient Addiction Medicine

Community Memorial provided outpatient services for substance use treatment. Addiction medicine specialists have advanced training in the genetic, biological, psychosocial, and spiritual aspects of addiction. Services included cognitive behavioral therapy, pharmacotherapy, counseling, and group therapy.

Outpatient Mental Health

Outpatient behavioral and mental health services included the evaluation, diagnosis, and management of

- Anxiety
- Attention-deficit and hyperactivity disorder (ADHD)
- Bipolar illness
- Depression
- Mood and thought disorders
- Substance use disorder
- Trauma
- Post-traumatic stress disorder (PTSD)
- Dual-diagnosis

Other Community Benefit Services

Community Memorial Hospital – Ojai provided community benefit services in addition to those programs that focused on addressing priority health needs.

Health Professional Education

Definition: Education programs for physicians, nurses, and other health professionals.

Graduate Medical Education

Community Memorial Healthcare began residency training in 2013 with accredited programs in Internal Medicine, Family Medicine, and Orthopedic Surgery. Since then, we have expanded our academic medicine program to include General Surgery and Psychiatry. The goal of our Graduate Medical Education program is to train outstanding physicians who work in a collaborative environment and give back to the communities with which they are involved. All five of our residency programs are ACGME accredited. We also offer an integrated Behavioral Health Psychology fellowship.

The JW Moore Lecture Series provided continuing medical education, which was made available to health professionals in the community. Physicians and content experts provided education on a variety of topics. In 2025, 103 health professionals participated in the JW Moore Lecture Series.

Nursing

Community Memorial Hospital – Ojai precepted 18 nursing students from California State University Channel Islands, West Coast University and Ventura Community College.

Other Health Professionals

Community Memorial Hospital – Ojai hospital staff precepted four social work students.

Subsidized Health Services

Definition: Clinical services provided despite a financial loss to the organization. The financial loss is measured after removing losses associated with bad debt, financial assistance, Medicaid, and other means-tested government programs.

Outpatient Palliative Care

Community Memorial Healthcare offered outpatient palliative care to support patients and caregivers. Palliative care mitigates the effects of a serious illness or injury by helping patients manage pain, symptoms, stress, and treatment side effects. The goal is to enhance a person's quality of life. Palliative care is appropriate at any age and at any stage in a serious illness and can be provided alongside curative treatment.

Outpatient Clinics

Community Memorial Healthcare provided subsidized outpatient services and primary care centers in the community service area.

Cash and In-Kind Donations

Definition: Funds and in-kind services donated to community groups and nonprofit organizations.

Cash Donations and In-Kind Support

Funds and staff time were donated to nonprofit community groups and local organizations. The support of these organizations furthered the health system's mission, addressed the community health needs identified through the CHNA, and focused on community health, wellness, and safety.

Our community partners included (partial listing):

- Critical Access Hospital Network
- Ojai Valley Hospital Foundation
- Vitalant

Community Benefit Operations

Definition: Direct and indirect costs associated with assigned staff, community health needs assessments, community benefit planning, tracking, reporting, evaluating and operations.

In 2025, community benefit operations included:

- Community benefit expenses
- Administrative support for community benefit
- CBISA software subscription
- Community benefit consultants
- Ventura County Community Health Improvement Collaborative

Community Building

Definition: activities that support community assets by offering the expertise and resources of the hospital organization. These activities may address the root causes of health problems or the determinants of health, such as education, homelessness, poverty, and the environment.

Community Support

Community Memorial Hospital – Ojai participated in community support networks and initiatives that were focused on community improvement, health, and safety.

Financial Summary of Community Benefit

The Community Memorial Hospital – Ojai financial summary of community benefit for 2025 (January 1, 2025, to December 31, 2025) is summarized in the tables below. The community benefit costs comply with Internal Revenue Service instructions for Form 990 Schedule H. Appendix 1 lists the community benefit programs by category.

Community Memorial Hospital – Ojai

Financial Assistance and Means-Tested Government Programs	Vulnerable Populations	Broader Community	Total
Traditional Charity Care	\$98,456	\$0	\$98,456
Medi-Cal Shortfall	\$7,250,092	\$0	\$7,250,092
Other Means-Tested Government Programs (Indigent Care)	\$0	\$0	\$0
Sum Financial Assistance and Means-Tested Government Programs	\$7,348,548	\$0	\$7,348,548
Other Benefits			
Community Health Improvement Services	\$0	\$6,448	\$6,448
Community Benefit Operations	\$0	\$10,403	\$10,403
Health Professions Education	\$0	\$34,139	\$34,139
Subsidized Health Services	\$258,476	\$0	\$258,476
Research	\$0	\$0	\$0
Cash and In-Kind Contributions	\$0	\$14,474	\$14,474
Other Community Benefit	\$0	\$15,659	\$15,659
Total Other Benefits	\$258,476	\$81,123	\$339,599
Community Benefit Spending			
Total Community Benefit*	\$7,607,024	\$81,123	\$7,688,147
Medicare (non-IRS)	\$0	\$0	\$0
Total Community Benefit with Medicare	\$7,607,024	\$81,123	\$7,688,147

*Sum of Financial Assistance, Means-Tested Government Programs and Other Benefits.

Community Benefit Plan 2026

Significant Needs the Hospital Intends to Address

Community Memorial Hospital – Ojai participated in the Ventura County Community Health Improvement Collaborative (VCCHIC) to develop a county-wide Community Health Implementation Strategy. The hospital intend to take actions to address the following health needs identified in the 2025 CHNA and detailed in the 2026 – 2028 Implementation Strategy:

- Access to Healthcare
- Chronic Diseases and Healthy Lifestyles
- Mental Health
- Substance Use

Access to Healthcare

Goal

- Increase access to services and resources to improve the health and welfare of community residents.

Strategies

Caregiver Navigator Program – Navigators address caregiver needs by connecting clients to home health, respite care, mental health, and other community resources. They assist with communication and coordination with healthcare providers and created opportunities for caregiver education.

Community Support – Provide donations and in-kind support to nonprofit community organizations dedicated to addressing access to healthcare and providing support services.

Financial Assistance for the Uninsured or Underinsured – Provide financial assistance through free and discounted care and government health programs for low-income patients for health care services, consistent with the hospital's financial assistance policy.

Homeless Clinic – Provide on-site visits to people housed at a Recuperative Care Center for individuals experiencing homelessness. This Center is the only facility serving Ventura County. Staff members and Medical Residents go to the facility regularly to conduct visits.

Insurance Enrollment – Assist people who are uninsured or underinsured to enroll in publicly available health insurance programs.

Maternal Child Health – Provide education classes and support for women and families. Birth at Community Memorial Hospital is not a requirement to participate in these programs.

Street Medicine – Offer aid to individuals experiencing homelessness residing near the river bottom. The Community Memorial team will provide services such as vaccines, wound care assistance, triage/physical exams, addiction medicine, care coordination, referrals/assessments for treatment, ECM referrals, insurance enrollment and health navigation.

Transportation and Support Services – Provide transportation for people who cannot afford transportation to or from medical services and appointments. For people living in poverty, provide medications, assisted living, and care management services.

Planned Collaboration: as a VCCHIC member organization, Community Memorial Healthcare will commit staff time and resources to support these activities. In addition, collaborative partners include:

- Community health centers and community clinics
- Community-based organizations
- Conejo Health
- Downtown Ventura Partners' Park Ambassador Program
- Homeless service agencies
- Project Understanding
- Senior service organizations
- Ventura County Public Health
- Ventura County Public Health HIV/AIDS Center

Chronic Disease and Healthy Lifestyles

Goals

- Reduce the impact of chronic diseases on health and increase the focus on chronic disease prevention and treatment.
- Reduce overweight and obesity by increasing healthy eating and physical activity.

Strategies

Cancer Resource Center – Offer services, support, and educational opportunities for cancer patients, their families and caregivers, and the community at large. The Cancer Resource Center provides an Oncology Nurse Navigator, nutrition consultations, social services support, wig and hat bank, classes, and support groups, at no cost.

Community CPR – Provide community CPR and first aid classes.

Community Support – Provide donations and in-kind support to nonprofit community organizations dedicated to addressing chronic diseases and healthy lifestyles strategies.

Health Education and Outreach – Conduct community health sessions and attend community events to provide information on chronic disease prevention, management, and treatment, preventive care and healthy lifestyles.

LiveStrong – Promote the importance of physical activity after a cancer diagnosis. This 12-week physical activity program was designed by LiveStrong Foundation and is hosted by YMCA of the USA.

Support Groups – Offer support groups to community caregivers and their families at no cost.

Wellness & Fitness Center – Offer community members gym services at reduced rates, free health education and screening sessions, and exercise classes. Additionally, the Wellness & Fitness Center coordinates community education, preventive care clinics, screenings, and vaccinations.

Wise & Well – Offer a free online program that provides social media messages, an e-newsletter and podcasts with health information, healthy recipes, and community resources.

Planned Collaboration: as a VCCHIC member organization, Community Memorial Healthcare will commit staff time and resources to support these activities. In addition, collaborative partners include:

- American Cancer Society
-
- Braille Institute of America
- Community health centers and community clinics
- Community-based organizations
- Faith-based organizations
- Farmers markets
- Food Share Ventura County
-
- Schools and school districts
- Senior service agencies
- Ventura County Public Health
- Ventura Family YMCA

Mental Health and Substance Use

Goals

- Increase access to mental health and substance use services in the community.
- Improve screening and identification of mental health and substance use needs.

Strategies

Community Support – Provide donations and in-kind support to nonprofit community organizations that address mental health and substance use services.

Health Education and Outreach – Provide mental health and substance use and misuse education classes to increase community knowledge and increase awareness of prevention and treatment services available in the community.

Justice Involved Program – Provide Substance Use Disorder Screening Intakes for any justice involved patient who needs Medication Assisted Treatment (MAT).

Outpatient Addiction Medicine – Provide outpatient services for substance use treatment.

Outpatient Mental Health – Provide outpatient services for behavioral and mental health services, including evaluation, diagnosis and management of mental health disorders.

Substance Use Navigation – Offer a program to help people with a Substance Use Disorder (SUD) get treatment for their addiction. A substance use navigator assists people with SUD by initiating treatment in the hospital, connecting patients to follow-up care, and advocating for culture change to reduce stigma and discrimination.

Planned Collaboration: as a VCCHIC member organization, Community Memorial Healthcare will commit staff time and resources to support these activities. In addition, collaborative partners include:

- Casa Pacifica
- Community-based organizations
- Faith-based organizations
- Schools and school districts
- Senior service agencies
- Ventura County Sheriff
- Youth-serving organizations

Evaluation of Impact

Through the CHNA process, community stakeholders provided input on the community health needs impacting the community, prioritization of the needs, and resources to address the needs. Appendix 2 identifies the community groups that were consulted.

Community Memorial Hospital – Ojai is committed to monitoring and evaluating key initiatives to access the programs and activities outlined in our Implementation Strategy. We have implemented a system for the collection and documentation of tracking measures, such as the number of people reached or served, and collaborative efforts to address health needs. An evaluation of the impact of the actions to address these significant health needs will be reported in the next scheduled CHNA.

Priority Health Needs That Will Not Be Addressed

Since the hospital cannot directly address all the health needs present in the community, Community Memorial Hospital – Ojai will concentrate on those health needs that we can most effectively address given our areas of focus and expertise. The hospital has insufficient resources to effectively address all the identified needs and, in some cases, the needs are being addressed by others in the community. Taking existing hospital and community resources into consideration, Community Memorial Hospital – Ojai will not directly address the remaining health needs identified in the CHNA, including economy, education, environmental health, prevention and safety, and sociopolitical environment.

Contact Information

Community Memorial Hospital – Ojai
1306 Maricopa Highway
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www.mycmh.org

Community Benefit Contact
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Appendix 1: Categorization of Community Benefit Programs

Medical Care Services
Charity care/financial assistance
Medi-Cal shortfall
Other Benefits for the Broader Community
Cash and -in-kind donations to support nonprofit organizations
Community benefit operations
Community CPR and first aid
Health education and outreach
Health fair, balance assessment
Outpatient Addiction Medicine
Outpatient clinics
Outpatient Mental Health
Wise & Well
Health Research, Education and Training Programs
Continuing medical education
Graduate medical education
Nursing precepting
Other health professionals precepting
Nonquantifiable Benefits
Community support

Appendix 2: Community Stakeholders

Input was gathered from organizations that work with low-income, minority, or other medically underserved populations. Participation included community members and representatives of the organizations listed below.

Focus Group Participants	Host Organizations
Adolescents and young adults	California State University Channel Islands Pacifica High School
Black and African American populations	Interface Children & Family Services National Health Foundation Farmworkers
Farmworkers	Mixteco/Indigena Community Organizing Project (MICOP)
Gold Coast Health Plan Community Advisory Committee	Gold Coast Health Plan
Hispanic and Latino populations	Clinicas del Camino Real, Inc.
LGBTQIA+ populations	Diversity Collective Ventura
Older adults and their caregivers	Camarillo Health Care District
People with disabilities and their caregivers	Tri Counties Regional Center
Unhoused and housing insecure individuals	The Partnership for Safe Families and Communities of Ventura County
Veterans	Gold Coast Veterans Foundation

Listening Sessions	Host Organizations
Adolescent health	Ventura County Public Health
Health care services	Community Memorial Healthcare
Behavioral health	Ventura County Behavioral Health
Older adult health	Camarillo Health Care District
Prenatal, early childhood, childhood health	Gold Coast Health Plan
Social services	Ventura County Community Information Exchange