



**PIH Health Good Samaritan Hospital**  
**Annual Report and Plan for Community Benefit**  
**Fiscal Year 2025 (October 1, 2024 - September 30, 2025)**  
**HCAI Hospital ID: 106190392**

Submitted to:  
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Sacramento, California



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## About PIH Health Good Samaritan Hospital

### PIH Health

PIH Health is a nonprofit, regional healthcare network that serves approximately three million residents in Los Angeles and Orange Counties. The fully integrated network is comprised of PIH Health Downey Hospital, PIH Health Good Samaritan Hospital, PIH Health Whittier Hospital, over 30 outpatient medical office buildings, a multispecialty medical (physician) group, home healthcare services and hospice care, as well as heart, cancer, digestive health, orthopedics, women’s health, urgent care, and emergency services. The organization is nationally recognized for excellence in patient care and patient experience, and the College of Healthcare Information Management Executives has identified PIH Health as one of the nation’s top hospital systems for best practices, cutting-edge advancements, quality of care, and healthcare technology.

### PIH Health Good Samaritan Hospital

Founded in 1885, PIH Health Good Samaritan Hospital is the oldest hospital in Los Angeles. It became part of PIH Health in December 2019. As a nonprofit, 408-bed acute care hospital, the downtown Los Angeles campus includes a hospital and a medical office building, which provide compassionate healthcare services to meet the needs of our patients, their families, and a growing and diverse community.

### Awards and Recognitions

PIH Health Good Samaritan Hospital was the recipient of the following awards and accolades in fiscal year (FY) 2025:

- *US News and World Report (2024-2025)* High Performing in six procedures and conditions:
  - Colon cancer surgery
  - Heart arrhythmia
  - Diabetes
  - Heart attack
  - Heart failure
  - Stroke
- 2025 American Heart Association/American Stroke Association’s Get With The Guidelines - Stroke Silver Plus Quality Achievement Award; Target: Type 2 Diabetes Honor Roll
- 2025 California Maternal Quality Care Collaborative Maternal Data Center Super Star Award
- 2025 Best Hospital and Best Place to Work; and Best Non-Profit Reader Recommended in the Los Angeles Downtown News Best of Downtown

# Mission, Vision, and Values

## Mission

To improve the health and wellness of our communities.

## Vision

The first choice for care

## Values

- Patients first
- Quality and service excellence
- Teamwork
- Integrity
- Compassion
- Accessible

## Governance

PIH Health Board of Directors guides the direction of community benefit, with assistance from the Community Benefit Oversight Committee (CBOC).

### Board of Directors

- |                   |                                       |
|-------------------|---------------------------------------|
| Alex Alvarez      | Deborah Medrano                       |
| J. Richard Atwood | Patrick Monroe                        |
| Thurso Barendse   | William Roth                          |
| Melanie Batiste   | Tracea Saraliev                       |
| Marissa Goldberg  | Scott Southron                        |
| Peter Greaney MD  | Paul Treinen                          |
| Jeffrey Hamar     | Charlotte Weaver PhD RN, <i>Chair</i> |
| Scott Krog        | Kenton Woods                          |
| Regine Lawton     |                                       |

### Community Benefit Oversight Committee

The Community Benefit Oversight Committee (CBOC) is an advisory committee for the hospital’s community benefit programs. The CBOC reviews and validates legal and regulatory compliance specific to community benefit mandates; assures community benefit programs and services are effectively meeting identified community health needs, with emphasis on populations with unmet health needs; and increases transparency and awareness of community benefit activities.

The members of the CBOC include:

- Esther Aguilera MPA, Los Angeles County Department of Public Health
- Verónica Castro, Interfaith Food Center
- Amy Catt, Interfaith Food Center
- Anthony Cespedes MPA, Los Angeles County Board of Supervisors, Hilda Solis, First District
- Jonathan Cordova, Office of Congresswoman Linda T. Sánchez, California District 38
- Darren Dunaway, Human Services Association
- Richard Espinosa, Community Member
- Donna Gallup EdD MSW, Whittier First Day
- Jazmine Garcia Delgadillo DrPH MPH, Los Angeles County Board of Supervisors, Hilda Solis, First District
- Cortney Kaller MDA RDN CNSC, Sodexo
- Nayon Kang, Koreatown Youth and Community Center
- Hillary Mennella DNP FNP-BC, Cerritos College
- Juan Navarro, Los Angeles Centers for Alcohol and Drug Abuse
- Nicole Noggle MSW, Cerritos College
- Maria Ochoa CLPHNS, Los Angeles County Department of Public Health
- Jim Ortiz, My Friend's House Assembly of God Church
- Luz Perez, TLC Family Resource Center, Downey Unified School District
- Irene Redondo-Churchward, Community Member
- Melanie Renteria, Office of Congresswoman Linda T. Sánchez, California District 38
- Ramiro Rubalcaba EdD, Los Nietos School District
- Jose Miguel Ruiz MSW, CultivaLA
- Drew Sones, Community Member
- Melanie To, Koreatown Youth and Community Center
- Elvia Torres MS LMFT MBA, SPIRITT Family Services
- Norma Yoguez LMFT MBA, SPIRITT Family Services

## Caring for Our Community

PIH Health Good Samaritan Hospital recognizes its obligation to provide service above and beyond its role as a healing facility. This report demonstrates tangible ways that PIH Health Good Samaritan Hospital is fulfilling its mission. The hospital provides financial assistance to those in the community who cannot afford services, or whose health insurance does not cover all services. In addition, PIH Health Good Samaritan Hospital invests in the community to increase access to healthcare services and improve health outcomes.

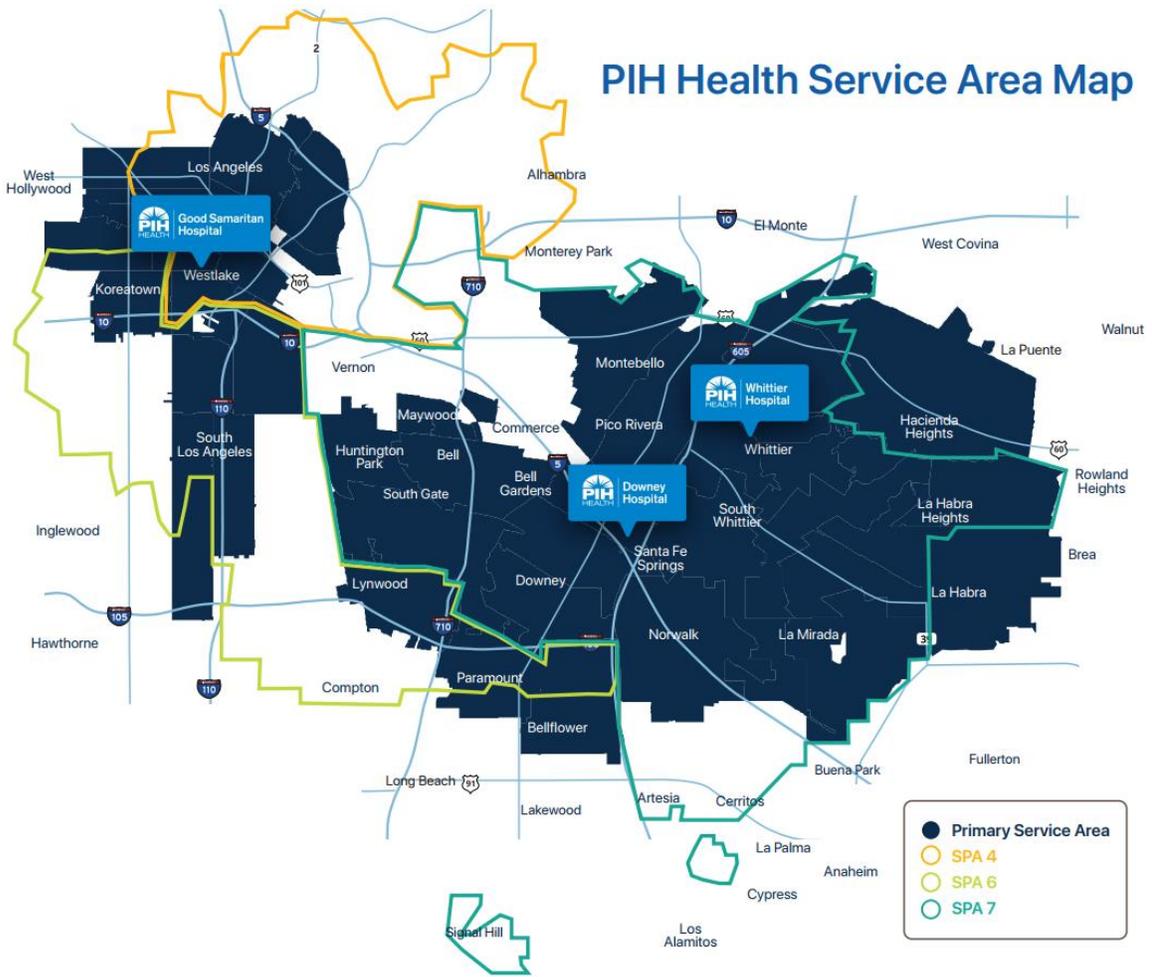
### Service Area

PIH Health Good Samaritan Hospital is located at 1225 Wilshire Boulevard, Los Angeles, CA 90017. The hospital's service area encompasses 17 ZIP Codes in the city of Los Angeles. The service area is served by the Los Angeles County 1<sup>st</sup> and 2<sup>nd</sup> Supervisorial Districts and falls within Los Angeles County Service Planning Areas (SPAs) 4 and 6.

**PIH Health Good Samaritan Hospital Service Area**

Geographic Areas	ZIP Codes	Service Planning Area
Los Angeles	90037, 90044	6
	90057	4
Los Angeles/Chinatown	90012	4
Los Angeles/Dockweiler	90007	6
Los Angeles/DTLA	90013, 90015, 90017	4
Los Angeles/Echo Park	90026	4
Los Angeles/Jefferson Park	90018	6
Los Angeles/Koreatown/Wilshire	90020	4
Los Angeles/Mid-Wilshire	90019	4
Los Angeles/Oakwood	90004	4
Los Angeles/Pico Union	90006	4
Los Angeles/Sanford	90005	4
Los Angeles/Southeast LA	90003, 90011	6

## PIH Health Service Area Map



### Community Snapshot

Community Indicators	PIH Health Good Samaritan Hospital Service Area
Population	891,785
Children and youth, ages 0-17	21%
Adults, ages 18-64	68%
Seniors, ages 65 and older	11%
Latino or Hispanic residents	61.1%
White residents	10%
Asian residents	13.5%
Black or African American residents	12.1%
Native American, Hawaiian or Pacific Islander, and other races	3.2%
Does not have a high school diploma, ages 25 and older	32.5%
Has health insurance, total population	84.5%

## Vulnerable Populations

Community Indicators	PIH Health Good Samaritan Hospital Service Area
Linguistically isolated, ages 5 and older <sup>1</sup>	37.8%
Poverty, at or below 100% FPL	24.7%
Low Income, at or below 200% FPL	49.9%
Children living in poverty	33.2%
Female head of households, with children, living in poverty	42.4%
Gay, lesbian, or homosexual population	8.4% (SPA 4) + 3.6% (SPA 6)
Population with a disability	11.8%
Individuals experiencing homelessness	18,389 (SPA 4) + 13,886 (SPA 6)
People experiencing homelessness who are unsheltered	66.3% (SPA 4) + 62.5% (SPA 6)
Population who are uninsured	15.5%
Population with Medi-Cal coverage	30.3% (SPA 4) + 40% (SPA 6)
California Healthy Places Index, state rank for clean environment	14.9%

<sup>1</sup> Individuals who speak “less than very well” are considered linguistically isolated.

## Community Health Needs Assessment

PIH Health Good Samaritan Hospital completed a Community Health Needs Assessment (CHNA) in FY 2025 as required by state and federal law. The CHNA is a primary tool used by the hospital to determine its community benefit plan, which outlines how it will give back to the community in the form of healthcare and other community services to address unmet community health needs. The CHNA adheres to California Senate Bill 697 and the Patient Protection and Affordable Care Act through IRS section 501(r)(3) and is conducted every three years by the hospital.

PIH Health Good Samaritan Hospital participated in a collaborative process for the CHNA with PIH Health Downey Hospital and PIH Health Whittier Hospital. Given that these hospitals share collaborative partners who serve the region, the collaborative effort reduced redundancies and increased data collection efficiency.

The CHNA incorporated components of primary data collection and secondary data analysis that focused on the health and social needs of the service area. The CHNA examined up-to-date data sources for the service area to present community demographics, social drivers of health, healthcare access, birth indicators, leading causes of death, acute and chronic disease, health behaviors, mental health, substance use, and preventive practices. When applicable, these data sets were presented in the context of Los Angeles County and California and were compared to Healthy People 2030 objectives. Healthy People 2030 is a national initiative to improve the public's health by providing measurable objectives that are applicable at national, state, and local levels.

PIH Health Good Samaritan Hospital conducted targeted interviews to gather information and opinions from people who represent the broad interests of the community served by the hospital. Seventeen (17) interviews were completed during February and March 2025. Leaders and/or representatives of medically underserved, low-income, minority populations, as well as local health or other departments or agencies that have current data or other information relevant to the health needs of the community, were represented in the sample. Input was obtained from the Los Angeles County Department of Public Health.

### Significant Community Health Needs

Significant health needs were identified through a review of the secondary health data and validated through community stakeholder surveys. The identified significant health needs included:

- Access to care
- Birth indicators (teen births, prenatal care, low birth weight, infant mortality)

- Chronic diseases
- Dental care
- Economic insecurity
- Education
- Food insecurity
- Housing and homelessness
- Mental health
- Overweight and obesity
- Preventive practices (screenings, vaccines)
- Sexually transmitted infections
- Substance use
- Violence and injury prevention

### **Prioritization of Health Needs**

The identified significant health needs were then prioritized with input from the community. The community stakeholders were asked to rank order the health needs according to highest level of importance in the community. The respondents ranked mental health, housing and homelessness, and access to healthcare as the top three priority needs in the service area.

The CHNA report and the Implementation Strategy can be accessed below:

[PIH Health Good Samaritan 2025 Community Health Needs Assessment](#)

[PIH Health Good Samaritan FY 2026-FY 2028 Implementation Strategy](#)

We welcome feedback on the CHNA and Implementation Strategy. Please send your feedback to [Community.Benefits@PIHHealth.org](mailto:Community.Benefits@PIHHealth.org).

## Addressing Priority Health Needs

In FY 2025, PIH Health Good Samaritan Hospital engaged in activities and programs that addressed the priority health needs identified in the FY 2023-FY 2025 Implementation Strategy. PIH Health Good Samaritan Hospital committed to community benefit efforts that addressed: access to healthcare, chronic diseases, preventive practices, social drivers of health, and substance use. Selected activities and programs that highlight the hospital's commitment to the community are detailed below.

### **Access to Care**

#### **Response to Need**

##### **Financial Assistance and Insurance Enrollment Assistance**

PIH Health Good Samaritan Hospital provided financial assistance through free and discounted care for healthcare services, consistent with PIH Health's financial assistance policy. To address healthcare access barriers, the hospital offered enrollment assistance in low-cost insurance programs, providing Medi-Cal enrollment support to 7,051 individuals. Financial assistance was provided to 8,318 community members.

##### **Health Insurance Education**

PIH Health has produced "Navigating the Healthcare Maze," a video series with resources available free to the public. The video series, which can be accessed [here](#), aims to eliminate confusion around how to access and move through the healthcare system. Topics include considerations for insurance coverage, understanding bills, and useful tips for taking control and managing your health.

##### **Resources and Health Information**

Care Management staff offered a free telephonic community resource, assisting 4,015 community members with resources and health information. Additionally, the hospital provided case management for people experiencing homelessness in the Emergency Department.

##### **Support Services**

The hospital provided case management and community resources for 14,159 persons who were uninsured or who could not afford the support services due to homelessness or limited health insurance. Services included durable medical equipment, skilled nursing care, medications at no cost, home health care, recuperative care, and clothing.

## **Transportation**

PIH Health Good Samaritan Hospital provided transportation (rides) to 2,802 people with no alternative means of transportation to medical visits.

## **Chronic Diseases**

### **Response to Need**

## **Health Education, Outreach, and Support**

PIH Health Good Samaritan Hospital provided health education classes and special events that focused on chronic disease prevention, management, and treatment. Over 179 people were reached with programs that addressed significant community health needs.

## **Hospice Homes**

PIH Health provided community members with the option for compassionate end-of-life care and family support at two PIH Health hospice homes.

## **Preventive Practices**

### **Response to Need**

## **Health Education, Outreach, and Support**

Sidewalk CPR taught 29 community members the basics of resuscitation.

Childbirth and breastfeeding education classes reached 284 community members. Planned delivery at PIH Health Good Samaritan Hospital was not required to participate in these classes.

PIH Health offered an online Health Library, available free to the public.

*Healthy Living*, a publication of PIH Health, was distributed to approximately 500,000 community members. The magazine offered health information, tips for preventive care, and community education classes. The information was also posted on the website and was available at all PIH Health locations. In addition, PIH Health distributed a monthly e-newsletter to 313,000 community members with health information including tips for preventive care and healthy eating.

## **Social Drivers of Health**

### **Response to Need**

#### **Food Security**

PIH Health promoted the free USDA Summer Lunch program across SPAs 4, 6, and 7. In addition, distributed area food bank flyers in physician offices.

#### **Support Services**

Upon hospital discharge, at-risk patients were connected to vital services and resources to help them manage their health. Provided 14,159 people with skilled nursing, mental health care services, medications, durable medical equipment, and clothing. In addition, 2,802 people received transportation services.

## **Substance Use**

### **Response to Need**

#### **Outreach, Support, and Treatment**

Provided Medication Assisted Treatment (MAT) for opioid addiction. When people came to the Emergency Department (ED) in withdrawal, they were offered participation in the MAT ED Bridge program, which included buprenorphine to alleviate withdrawal symptoms. Some 550 individuals received substance use resources.

Case management for persons experiencing substance misuse was provided in the ED.

Social workers provided substance use resources and health information through a community helpline.

## Other Community Benefit Services

PIH Health Good Samaritan Hospital provided community benefit services in addition to those programs focused on addressing priority health needs.

### Health Professions Education

#### Nursing Education

Through partnerships with universities and colleges, PIH Health provided staff-precepted clinical education for 23 nursing students.

#### Other Health Professions Education

Other health professional students were educated and performed their clinical hours and/or internship rotations. At PIH Health Good Samaritan Hospital, 48 students were directly supervised by hospital staff.

- Clinical pastoral education
- Laboratory
- Orthopedics
- Pharmacy
- Physical therapy
- Radiology
- Respiratory therapy
- Social work
- Sterile processing
- Surgery
- Surgical technician

### Subsidized Health Services

*Clinical programs provided despite a financial loss because it meets an identified community need.*

#### Emergency & Acute Program

Provided specialty physician back-up coverage to ensure physician services in the hospital and ED to address access to care for patients who meet the organization's financial assistance policy. In FY 2025, 303 community members benefited.

### Research

At PIH Health, our Research Institute Clinical Trials program is at the forefront of medical innovation. Through groundbreaking research, we offer patients access to some of the most

advanced treatments, medications, devices, and therapies—often long before they become widely available. This commitment positions PIH Health as a recognized leader in delivering exceptional care to our communities. Currently, we are conducting 84 clinical trials across our enterprise, covering a wide range of therapeutic areas including oncology, stroke, cardiovascular, podiatry, endovascular treatments, and more. In FY 2025, 510 community members participated in clinical trials and research studies.

## **Cash and In-Kind Donations**

### **In-Kind Donations**

Hospital employees donated time to support organizations which focused on increased access to health and social services, improved safety, and wellness issues. Dedicated space was provided to community organizations.

## **Community Benefit Operations**

PIH Health’s community benefit operations continue to include administrative support, CBISA software subscription, and a community benefit consultant’s support was provided for the completion of the FY 2024 Community Benefit Report and Plan, FY 2025 CHNA, and FY 2026-FY 2028 Implementation Strategy. Additionally, community benefit operational support was provided for management of community support funding to address significant community health needs.

## **Community-Building Activities**

### **Disaster Readiness**

PIH Health Good Samaritan Hospital supported disaster readiness efforts in the community that were in addition to the required standards for hospitals.

### **Environmental Improvements**

PIH Health continues to implement “green” initiatives, including increased usage of LED lighting to decrease consumption of electricity and purchase of reprocessed instruments through a vendor agreement that results in national forest restoration.

### **Workforce Development**

PIH Health staff supported programs that encourage youth to enter healthcare professions, including the Medical Careers program, which gives student volunteers a head start in discovering meaningful careers in healthcare through shadowing medical career professionals. Some 16 students benefitted from this program during FY 2025.

## Financial Summary of Community Benefit

PIH Health Good Samaritan Hospital’s financial summary of community benefit for FY 2025 (October 1, 2024 - September 30, 2025) is summarized in the table below. The hospital’s community benefit investment complies with Internal Revenue Service Instructions for Form 990 Schedule H. Costs are based on the overall cost-to-charge ratio. Appendix 1 lists the community benefit programs by category.

<b>Financial Assistance and Means-Tested Government Programs</b>	<b>Vulnerable Populations</b>	<b>Broader Community</b>	<b>Total</b>
Traditional Charity Care	\$10,703,351		\$10,703,351
Medi-Cal Shortfall	\$69,496,306		\$69,496,306
Other Means-Tested Government Programs (Indigent Care)	\$0		\$0
<b>Sum Financial Assistance and Means-Tested Government Programs</b>	<b>\$80,199,657</b>		<b>\$80,199,657</b>
<b>Other Benefits</b>			
Community Health Improvement Services	\$5,821,071	\$0	\$5,821,071
Community Benefit Operations	\$221,383	\$25,562	\$246,945
Health Professions Education	\$0	\$2,025,090	\$2,025,090
Subsidized Health Services	\$2,541,622	\$0	\$2,541,622
Research	\$211,565	\$16,496	\$228,061
Cash and In-Kind Contributions	\$37,475	\$4,975	\$42,450
Other Community Benefit	\$3,052	\$3,399	\$6,451
<b>Total Other Benefits</b>	<b>\$8,836,168</b>	<b>\$2,075,522</b>	<b>\$10,911,690</b>
<b>Community Benefit Spending</b>			
<b>Total Community Benefit*</b>	<b>\$89,035,825</b>	<b>\$2,075,522</b>	<b>\$91,111,347</b>
Medicare (non-IRS)	\$364,059		\$364,059
<b>Total Community Benefit with Medicare</b>	<b>\$89,399,884</b>	<b>\$2,075,522</b>	<b>\$91,475,406</b>

\*Sum of Financial assistance, Means-Tested Government Programs and Other Benefits.

## Community Benefit Plan FY 2026

The Community Benefit Plan describes the actions the hospital intends to take, including programs and resources it plans to commit, to address the priority significant health needs identified in the FY 2026-FY 2028 Implementation Strategy.

### Significant Needs the Hospital Intends to Address

PIH Health Good Samaritan Hospital will address the following priority health needs:

- Access to healthcare
- Chronic disease
- Preventive practices
- Social drivers of health
- Substance use

#### **Access to Healthcare (Includes primary care and mental health care)**

**Goals:** Increase access to healthcare and mental healthcare to improve the health of medically underserved individuals in the community and increase the capacity of healthcare provider partners to meet the needs of the medically underserved.

#### **Strategies**

1. Provide financial assistance through free and discounted care and governmental health programs for low-income patients for healthcare services, consistent with the hospital's financial assistance policy.
2. Offer health insurance information and enrollment assistance.
3. Provide case management, resources, and health information, and provide funding for outpatient psychiatric care, recuperative care, and skilled nursing facilities for the medically indigent.
4. Provide transportation support for patients who cannot access health services because of lack of transportation.
5. Provide cash and in-kind donations to nonprofit community organizations dedicated to increasing access to healthcare, including primary healthcare and mental health care.

#### **Chronic Diseases (Includes overweight and obesity, healthy eating, and physical activity)**

**Goals:** Reduce the impact of chronic diseases on health and increase the focus on chronic disease prevention and treatment education, and reduce overweight and obesity by increasing healthy eating and physical activity.

### **Strategies**

1. Present community health education that focuses on cancer survivorship.
2. Conduct community outreach programs to provide information, education and resources, and raise awareness about chronic disease prevention and management.
3. Provide support groups for people with chronic diseases, as well as their families and caregivers.
4. Collaborate with community organizations to address local community health needs.
5. Provide cash and in-kind donations to nonprofit community organizations dedicated to addressing chronic diseases and increasing access to healthy eating and physical activity.

### **Preventive Practices**

**Goal:** Increase access to preventive care to improve the health of medically underserved individuals in the community.

### **Strategies**

1. Conduct community outreach programs to provide information, education, and resources, and raise awareness about preventive care practices.
2. Perform preventive screenings at low or no cost.
3. Provide flu vaccines, pneumonia vaccines, and other preventive vaccines.
4. Provide cash and in-kind donations to nonprofit community organizations dedicated to providing preventive care services, including vaccines and screenings.

### **Social Drivers of Health (Includes food insecurity, and housing and homelessness)**

**Goals:** Increase needed resources to address the social drivers of health and build strategies to improve the health and housing stability of persons experiencing homelessness.

### **Strategies**

1. Screen patients for food insecurity to address social drivers of health.
2. Provide and promote community resources that address food insecurity.
3. Utilize emergency department community navigators to assist vulnerable populations, including persons who are experiencing homelessness.
4. Provide cash and in-kind donations to nonprofit community organizations dedicated to addressing the social drivers of health.

### **Substance Use**

**Goal:** Increase access to interventions and practices that offer a continuum of services and support, including substance use prevention, harm reduction, treatment, and recovery.

## **Strategies**

1. Support the emergency department as a primary access point for the treatment of substance use disorders and co-occurring mental health conditions. Utilize trained navigators to identify patients who would benefit from initiating medication assisted treatment (MAT).
2. Provide cash and in-kind donations to nonprofit community organizations dedicated to providing substance use services.

### **Evaluation of Impact**

Through the CHNA process, community stakeholders provided input on the community health needs impacting the community, prioritization of the needs, and resources to address the needs. Appendix 2 identifies the community groups and local officials that were consulted.

PIH Health Good Samaritan Hospital will monitor and evaluate the programs and activities outlined above. The hospital has implemented a system for the collection and documentation of tracking measures, such as the number of people reached or served, and collaborative efforts to address the health needs. An evaluation of the impact of PIH Health Good Samaritan Hospital actions to address these significant health needs will be reported in the next scheduled CHNA.

### **Health Needs the Hospital Will Not Address**

PIH Health Good Samaritan Hospital cannot address all the health needs present in the community, but it will concentrate on those priority health needs that it can most effectively address given its areas of focus and expertise. Taking existing hospital and community resources into consideration, PIH Health Good Samaritan Hospital will not address the remaining health need identified in the CHNA, including birth indicators, dental care, economic insecurity, education, sexually transmitted infections, and violence and injury prevention.

## Contact Information

PIH Health Good Samaritan Hospital  
1225 Wilshire Blvd.  
Los Angeles, California 90017

### Website Address

[PIHHealth.org](https://PIHHealth.org)

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## Appendix 1: Categorization of Community Benefit Programs

<b>Medical Care Services</b>
Charity care/financial assistance
Medi-Cal shortfall
Medicare shortfall (non-IRS)
<b>Other Benefits for Vulnerable Populations</b>
Childbirth and breastfeeding education
Community outreach on access to care, health insurance and financial assistance
Community resource line
Durable medical equipment, infusion services, home health, prescriptions and recuperative care
Financial navigator services, Medi-Cal eligibility
Food security
Health information and resources
Hospice homes
In-kind donations to organizations serving vulnerable populations and improving community health
Medication Assisted Treatment (MAT) services
Social media postings, blogs, podcasts, informational articles and monthly e-newsletters with health education messages
Support services and case management
Transportation support
<b>Other Benefits for the Broader Community</b>
Community benefit operations
<b>Health Research, Education and Training Programs</b>
Clinical precepting for nursing students
Clinical precepting for other health professionals
Family Medicine Residency
Research
<b>Subsidized Health Services</b>
Emergency & Acute (EA) program: physician back-up coverage
<b>Nonquantifiable Benefits</b>
Disaster readiness
Environmental improvements
Workforce development

## Appendix 2: Community Stakeholders

### Community Stakeholder Interviews

Name	Title	Organization
Richard Ayoub	Chief Executive Officer	Project Angel Food
Frank Garcia	Senior Lead Officer	Rampart Community Police Station, Los Angeles Police Department
Patti Giggans MA	Executive Director	Peace Over Violence
Barbara Hines	President and Chief Executive Officer	QueensCare
Rae Jin	Executive Director	Anderson Munger Family YMCA
Rick Jones MSW ACSW	Major Gifts and Corporate Programs Officer	Homeboy Industries
Jan King MD MPH	Regional Health Officer SPA 6	Los Angeles County Department of Public Health
Nicholas King	Associate Director of Development	Olive Crest
John Maceri	Chief Executive Officer	The People Concern
Cristin Mondy RN MSN MPH	Regional Health Officer SPA 4	Los Angeles County Department of Public Health
Juan Navarro	Executive Director	L.A. CADA
MaryJane Puffer BSN MPA	Executive Director	LA Trust for Children’s Health
Jose Miguel Ruiz MSW	Founder and Chief Executive Officer	CultivaLA
Maryam Shayegh MPA RDN	Nutrition and Wellness Coordinator	Los Angeles County of Education
June Simmons MSW	President and Chief Executive Officer	Partners in Care Foundation
Bill Tarkanian JD	Chief Strategy Officer	L.A. CADA
Melanie To MPH	Prevention Education Manager	Koreatown Youth and Community Center